



Healthcare is increasingly touted as consumer- or patient-centered. Research is beginning to show that revealing and catering to consumer preferences can lead to better outcomes, more efficient spending and higher patient satisfaction. But our health system too often fails to provide what consumers really want and need.

This Easy Explainer describes one of six consumer healthcare engagement points explored in the Hub's Research Brief No. 18, Consumer-Centric Healthcare: Rhetoric vs. Reality, which outlines how failings could be addressed and encourages a discussion of how to elevate, support and validate the consumer's voice.

What are Consumers' Preferences and Needs?

For healthy individuals, self care includes eating a balanced diet, exercising regularly, getting adequate sleep, and avoiding high-risk behaviors such as smoking. Americans clearly understand the importance of being healthy and overwhelmingly aspire to lead healthy lives. They feel that they are responsible for staying healthy and that their personal lifestyle choices matter.

But what consumers aspire to and what they actually do are two different things. For example, 89 percent say taking personal responsibility for one's health is the best way to stay healthy, 75 percent say they feel they can manage health issues through nutrition, and 64 percent say they will take whatever means necessary to control their own health. However, when it comes to action, only 70 percent say they are actively trying to be healthier, 50 percent say it's a challenge to eat healthy and 66 percent say they

don't exercise enough. These statistics show the difference between *stated preferences* and *revealed preferences*.

Nearly all U.S. adults in a recent poll expressed concerns that something was interfering and keeping them from being as healthy as they could be. Three quarters of adults say there is some barrier to being their healthiest self. Most commonly, these barriers are lack of interest/motivation, time, cost and competing responsibilities.

If becoming active in one's health is hard for healthy individuals, it becomes even more difficult when an individual becomes critically ill or injured. For example, the potential scope of self-care activities after hospital discharge could include taking prescribed medications, sampling and interpreting one's own blood or urinary laboratory values, changing dressings, administering parenteral nutrition, monitoring and adjusting fluid and dietary intake and output, and suctioning one's airway.

Although studies suggest that self-care can lead to cost savings and better outcomes in the prevention and treatment of asthma, chronic obstructive pulmonary disease, diabetes, and other chronic conditions, a key question is how far people are able to participate in their own healthcare? While some people are very proactive about their health, many are quite passive or face barriers to self-care.

How Our System Fails Consumers

Social, political, economic and environmental barriers have been identified that inhibit consumers trying to lead healthy lives and exercise personal responsibility.

Studies have shown that consumers are highly responsive to even subtle environmental cues, so large

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shifts in access, pricing, portion sizes, marketing, and other powerful drivers of eating and physical activity will have major effects on weight and fitness.

Progress is slowed by the fact that we don't have consensus on the right balance between personal responsibility and the role of public "nudges" (or even stronger measures). Policymakers may frame certain public health issues as either an individual responsibility or as an environmental issue resulting in very different policy recommendations. If getting to good health outcomes is the goal, we must not let the framework of personal responsibility use blame, bias, stigma, and discrimination to avoid regulatory or governmental action that would provide necessary supports and interventions that would help Americans to better achieve their aspirations for living healthy lives.

Moreover, when trying to support and incentivize consumers, one-size-fits-none. Providers, health plans, government officials, consumers, and others need to acknowledge that some people are less likely to be active in their self-care and face varying levels of structural barriers to self-care. If a patient feels overwhelmed, has little confidence, and has had experience of failing to manage their health, it can be overwhelming when a doctor tells them that, because of a new diagnosis, they need to make multiple changes to their lifestyle—changing their diet, increasing their physical activity and managing new medications. They may try to make these changes, but when they cannot make all of them, they will most likely

make none. By not understanding that a patient like this has limited self-care skills, their doctor has set them up for failure.

How the System Can Better Meet Consumers' Preferences and Needs

The priority must be on additional research to identify and address the social, political, economic and environmental barriers to self-care. With a robust understanding of these barriers, policymakers must then address the challenges of balancing personal and environmental approaches to serve the greater public good, e.g., smoking reductions, the use of seat belts, wearing a bike helmet, clean air and safe drinking water. A nuanced use of behavioral economics, social cues and guidance may help improve results.

Providers can help patients identify personal preferences and goals for self-care and barriers that inhibit realizing goals. For some patients, identifying community and employer resources that might address barriers and proven techniques for promoting self care can improve health outcomes. Health plans should pay for, and health systems should encourage, longer appointments for patients with greater need, and all stakeholders should guide investments in local, community-based support services.

Measuring patient activation levels would help health providers target time and resources to patients. We can maximize the value of doctor's appointments for less-activated patients by using specially trained medical assistants, such as health coaches, to meet the patient prior to their appointment to help them formulate their self-care questions for the clinician.

Note: This publication is excerpted from Research Brief No. 18, Consumer-Centric Healthcare: Rhetoric vs.Reality. Citations can be found on our website at www.healthcarevaluehub.org/EasyExplainerNo.7

About This Series

The Healthcare Value Hub takes a careful look at the evidence and consults with experts in order to clarify for advocates, media and policymakers the important cost drivers and the promising policy solutions. Hub Research Briefs, Easy Explainers, infographics and other products are available at our website.

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